



EMAK GROUP
Geneva MidCap Event, 1/2 December 2021

Agenda

- **Group overview**
- **9M 2021 Results**
- **Appendix**

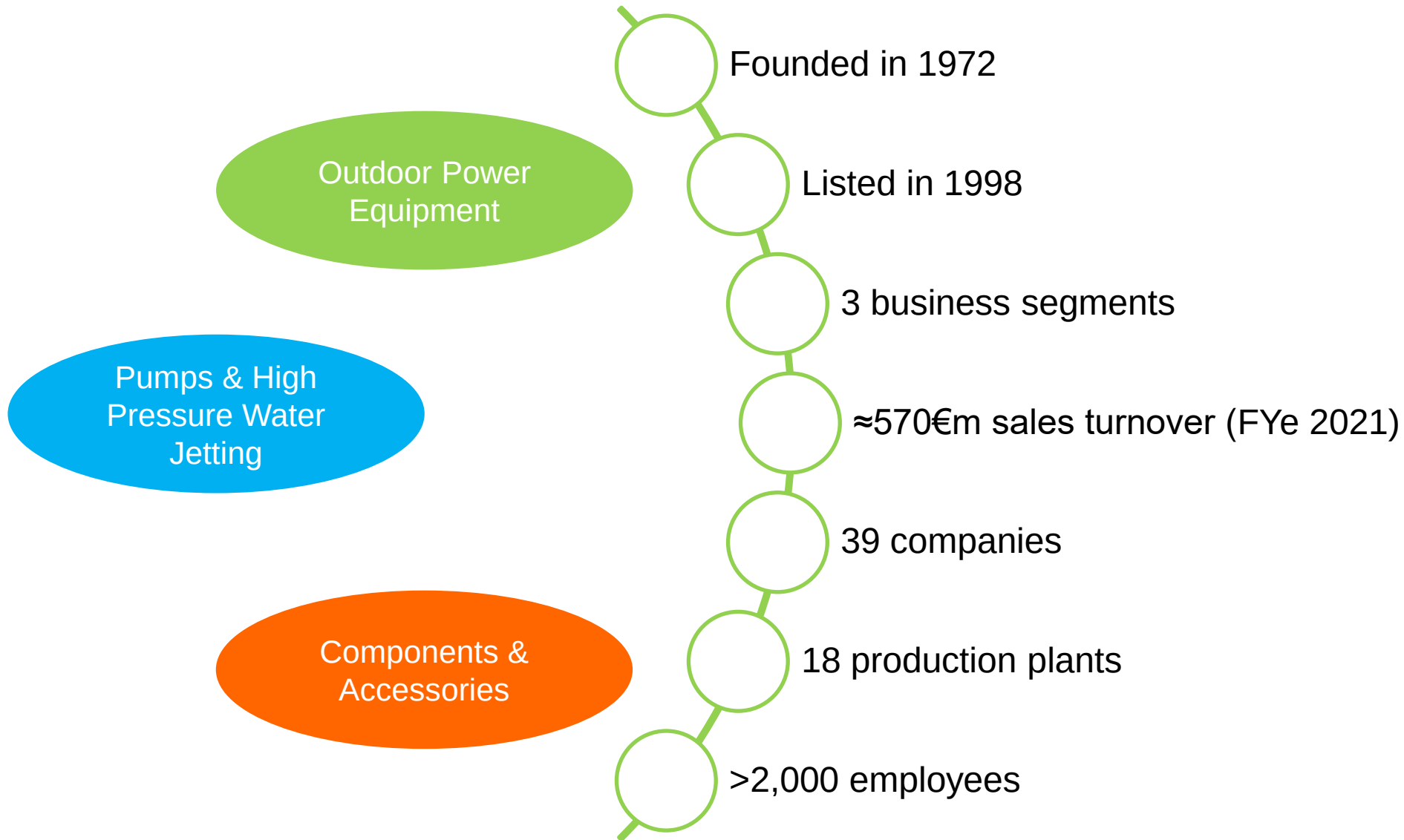


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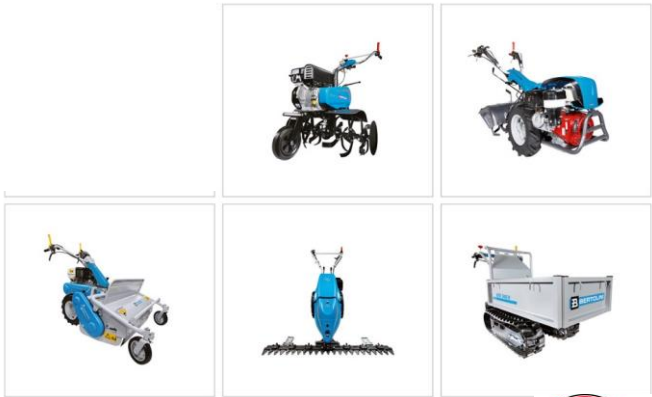
Emak at a glance



GARDENING & FORESTRY

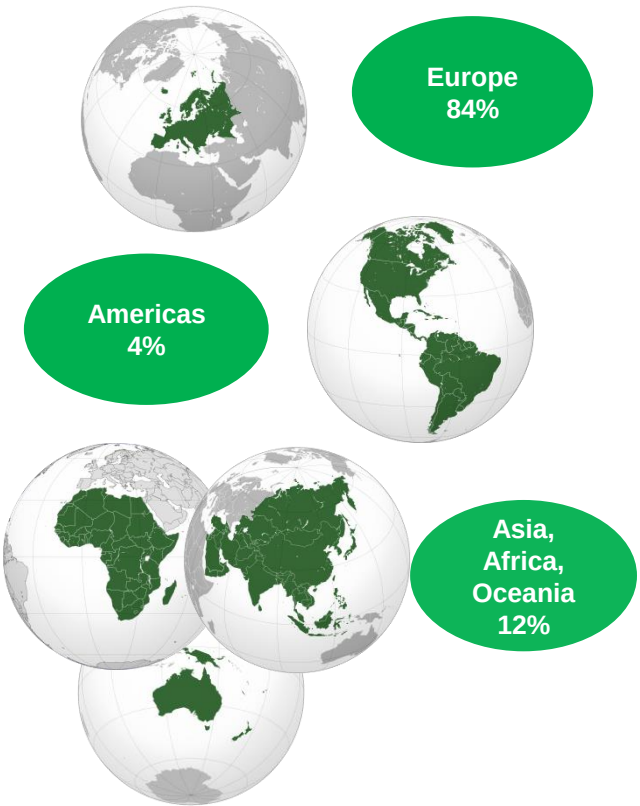


AGRICULTURE



FY 2020
Sales to third parties

159.8 €m



Pumps & High Pressure Water Jetting

AGRICULTURE



INDUSTRIAL



CLEANING



FY 2020
Sales to third parties

189.3 €m



Europe
54%



Americas
34%



Asia,
Africa,
Oceania
13%

GARDENING & FORESTRY



AGRICULTURE

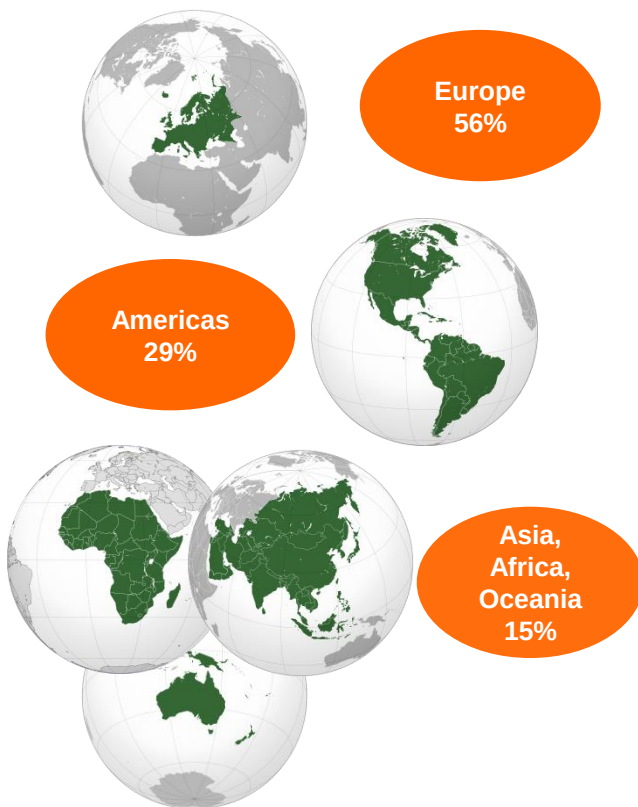


CLEANING



FY 2020
Sales to third parties

120.7 €m



GARDENING & FORESTRY



Trimmers for cutting grass and brush



Lawn mowers and tractors for gardens and parks



Chainsaws for pruning, felling, limbing, from DIY to professional

AGRICULTURE



Pumps and components for boom sprayers



Pumps for orchard airblast spraying for high pressure or low volume treatments



Hand spraying for applications inside green houses

INDUSTRIAL



Pumps and accessories for pressure cleaners, from compact to professional machines

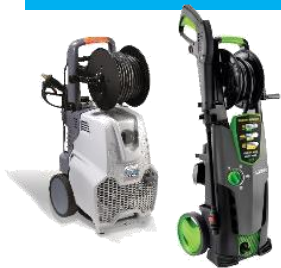


Pumps, units and accessories for application in the shipyard and in the offshore sector



Pumps, units and accessories for application in construction sites

CLEANING



Domestic cleaning



Intense cleaning



Floor care equipment from small to professional models

Our strategy



Innovation

- Product and process innovation
- Digital transformation
- New technologies and applications, safety, comfort, emissions control



Acquisitions

- Access new technologies
- Complete product range
- Penetrate new markets



Distribution

- Strengthen the position in the markets with direct presence
- Expand distribution network in markets with high growth potential
- Omni-channel approach, e-commerce



Efficiency

- Lean approach
- Exploit supply chain efficiencies
- Reduction of SG&A
- Optimization of invested capital

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9M 2021 highlights



- Consistent growth in main areas
- Solid performance in all segments

+29%
Sales growth



- Volume growth, price policy
- Higher raw materials and logistics costs

15%
(13.2% in 9M 2020)

EBITDA margin



- Strong cash flow
- Increased inventories to mitigate supply chain and logistic constraints

55.4€m
(34€m in 9M 2020)
Cash flow from operations

9M 2021 results

€/000	9M 2021	9M 2020	ch. %	Q3 2021	Q3 2020	ch. %
Revenues from sales	464.238	359.893	29,0%	131.274	112.397	16,8%
EBITDA Adj. % on revenues	69.465 15,0%	47.514 13,2%	46,2%	15.763 12,0%	14.294 12,7%	10,3%
EBIT % on revenues	52.048 11,2%	29.992 8,3%	73,5%	9.868 7,5%	8.179 7,3%	20,7%
Net profit	37.740	15.759	139,5%	6.132	4.847	26,5%

Revenues: organic growth for 27.7%, change in the scope of consolidation for 3%, the negative effect of conversion rates for 1.7%.

EBITDA Adj: volume growth and containment of operating costs' incidence. Higher personnel costs to face increased production volumes, higher raw material and logistic costs.

Net profit: positive forex and lower tax rate thanks to fiscal relief. In 9M 2020 negative impact of forex and the exercise of options on equity investments

€/000	30.09.2021	31.12.2020	30.09.2020
Net non-current assets	189.361	183.197	176.183
Net working capital	189.021	165.655	172.733
Net capital employed	378.382	348.852	348.916
Net financial position	(120.280)	(126.552)	(129.906)
Net financial position (net of IFRS 16)	(89.446)	(97.678)	(99.563)
Total equity	258.102	222.300	219.010

Net working capital: higher inventories in preparation for the 2022 season to mitigate supply chain and logistics risk. Trade receivables increased in line with the growth trend in turnover, with no significant signs of deterioration in credit quality

Net financial position: strong cash flow from operations considering investments for 12.3 million and dividend distribution for € 7.4 million.

Outdoor Power Equipment

€/000	9M 2021	9M 2020	Var. %	3Q 2021	3Q 2020	Var. %
Europa	140,148	103,947	34.8	37,306	31,331	19.1
Americas	7,039	4,434	58.8	2,199	1,717	28.1
Asia, Africa e Oceania	15,776	15,546	1.5	5,292	5,837	(9.3)
Total	162,963	123,927	31.5	44,797	38,885	15.2

€/000	30.09.2021	30.09.2020
Sales to third parties	162,963	123,927
<i>Intersegment sales</i>	275	494
Revenues from sales	163,238	124,421
Ebitda Adj	16,762	8,830
<i>Ebitda Adj / Revenues from sales%</i>	10.3%	7.1%
Ebit	10,616	2,739
<i>Ebit / Revenues from sales%</i>	6.5%	2.2%

SALES

- ✓ Europe: significant increase especially in Italy, France, Poland
- ✓ Americas: overall increase, especially in Latin America.
- ✓ Asia, Africa and Oceania: growth in China and Far East, slow down in Turkey.

EBITDA Adj

- ✓ Increase in sales volumes
- ✓ Price policy
- ✓ Favourable market and product mix

Pumps & High Pressure Water Jetting

€/000	9M 2021	9M 2020	Var. %	Q3 2021	Q3 2020	Var. %
Europa	98,694	75,426	30.8	27,218	23,463	16.0
Americas	58,509	51,405	13.8	17,383	16,126	7.8
Asia, Africa e Oceania	23,378	18,166	28.7	7,330	6,085	20.5
Totale	180,581	144,997	24.5	51,931	45,674	13.7

€/000	30.09.2021	30.09.2020
Sales to third parties	180,581	144,997
<i>Intersegment sales</i>	<i>2,259</i>	<i>1,888</i>
Revenues from sales	182,840	146,885
Ebitda Adj	28,677	23,006
<i>Ebitda Adj / Revenues from sales%</i>	<i>15.7%</i>	<i>15.7%</i>
Ebit	23,665	16,951
<i>Ebit / Revenues from sales%</i>	<i>12.9%</i>	<i>11.5%</i>

SALES

- ✓ Europe: growth driven by Italy, France, UK, Poland, Russia and Spain. Strong development of online sales.
- ✓ Americas: positive trend in North America, Brazil and Chile.
- ✓ Asia, Africa and Oceania: positive performance in China, Far East and Oceania.

EBITDA Adj

- ✓ Increase in sales volumes
- ✓ Higher raw materials and transport costs

Components & Accessories

€/000	9M 2021	9M 2020	Var. %	Q3 2021	Q3 2020	Var. %
Europa	65,360	53,218	22.8	16,670	15,630	6.7
Americas	39,704	25,764	54.1	13,629	8,094	68.4
Asia, Africa e Oceania	15,630	11,987	30.4	4,247	4,114	3.2
Totale	120,694	90,969	32.7	34,546	27,838	24.1

€/000	30.06.2020	30.06.2020
Sales to third parties	120,694	90,969
<i>Intersegment sales</i>	7,905	6,763
Revenues from sales	128,599	97,732
Ebitda Adj	26,800	17,285
<i>Ebitda Adj / Revenues from sales%</i>	20.8%	17.7%
Ebit	20,541	11,909
<i>Ebit / Revenues from sales%</i>	16.0%	12.2%

SALES

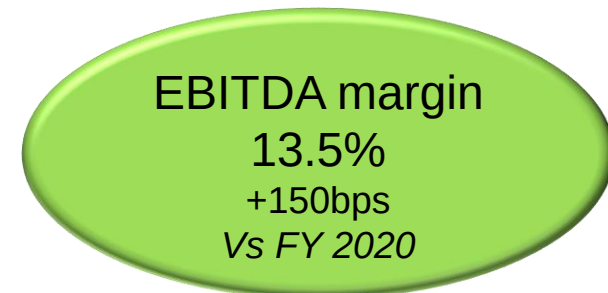
- ✓ Europe: widespread growth.
- ✓ Americas: good performance of local companies and new scope of consolidation (Agres)
- ✓ Asia, Africa and Oceania: growth driven by Chinese and Australian market.

EBITDA Adj

- ✓ Increase in sales volumes
- ✓ Contribution of scope of consolidation

Outlook

- Demand continues to be strong and order book is higher than the average of the period.
- Expected turnover at the end of the year in the upper part of the previously communicated guidance of growth in a range between 17% and 21%.
- EBITDA margin at the end of the year estimated to grow by around 150 basis points.
- As regards 2022, visibility remains positive for the first part of the year, despite the persistence of risks associated with the supply chain.
- The decision to keep stocks higher than the average for the period is aimed at mitigating this risk.



As announced on Nov 12, 2021

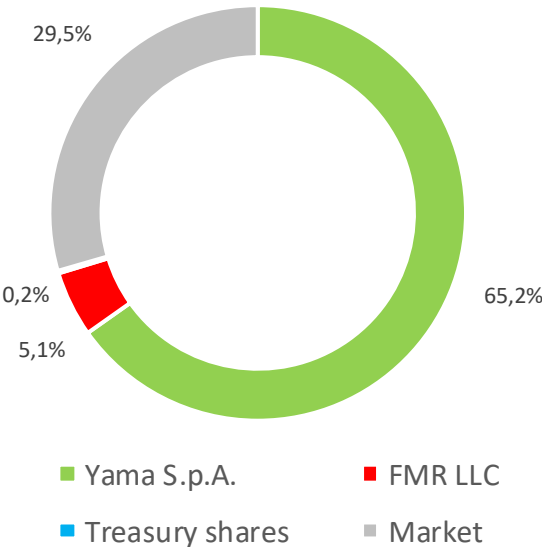
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Shareholders and Governance

Emak has been listed on the Italian Stock Exchange since 1998 and since 2001 on STAR segment (dedicated to mid-size companies that adhere to strict requirements appreciated by global investors in terms of governance, liquidity, transparency).



Yama is an industrial holding whose shareholders are the families that founded the Group in late 60's.
Seven families hold 97% of Yama's share capital, with shareholdings from 6% to 23%.

Board of Directors

Bellamico Fausto	Chairman & CEO
Burani Aimone	Vice Chairman & CFO
Bartoli Luigi	Executive director
Baldi Francesca	Director
Bartoli Ariello	Director
Becchi Paola	Director
Ferrari Giuliano	Director
Salsapariglia Marzia	Director
Spaggiari Vilmo	Director
Zambelli Guerrino	Director
Iotti Elena	Independent Director
Lanza Alessandra	Independent Director
Livatino Massimo	Lead Independent Director

Board of Statutory Auditors

Montanari Stefano	Chairman
Bartoli Gianluca	
Benassi Francesca	

Independent Auditors

Deloitte & Touche S.p.A.

9M 2021 - Results by business segment

	OUTDOOR POWER EQUIPMENT		PUMPS AND HIGH PRESSURE WATER JETTING		COMPONENTS AND ACCESSORIES		Other not allocated / Netting		Consolidated	
€/000	30.09.2021	30.09.2020	30.09.2021	30.09.2020	30.09.2021	30.09.2020	30.09.2021	30.09.2020	30.09.2021	30.09.2020
Sales to third parties	162,963	123,927	180,581	144,997	120,694	90,969			464,238	359,893
Intersegment sales	275	494	2,259	1,888	7,905	6,763	(10,439)	(9,145)		
Revenues from sales	163,238	124,421	182,840	146,885	128,599	97,732	(10,439)	(9,145)	464,238	359,893
Ebitda	16,689	8,481	29,287	22,940	26,533	17,002	(2,774)	(1,607)	69,735	46,816
<i>Ebitda/Total Revenues %</i>	10.2%	6.8%	16.0%	15.6%	20.6%	17.4%			15.0%	13.0%
Ebitda before non ordinary expenses	16,762	8,830	28,677	23,006	26,800	17,285	(2,774)	(1,607)	69,465	47,514
<i>Ebitda before non ordinary expenses/Total Revenues %</i>	10.3%	7.1%	15.7%	15.7%	20.8%	17.7%			15.0%	13.2%
Operating result	10,616	2,739	23,665	16,951	20,541	11,909	(2,774)	(1,607)	52,048	29,992
<i>Operating result/Total Revenues %</i>	6.5%	2.2%	12.9%	11.5%	16.0%	12.2%			11.2%	8.3%
Net financial expenses (1)									(2,210)	(7,957)
Profit before taxes									49,838	22,035
Income taxes									(12,098)	(6,276)
Net profit									37,740	15,759
<i>Net profit/Total Revenues%</i>									8.1%	4.4%
(1) Net financial expenses includes the amount of Financial income and expenses, Exchange gains and losses and the amount of the Income from equity investment										
STATEMENT OF FINANCIAL POSITION	30.09.2021	31.12.2020	30.09.2021	31.12.2020	30.09.2021	31.12.2020	30.09.2021	31.12.2020	30.09.2021	31.12.2020
Net debt	145	10,780	89,399	87,031	30,848	28,741	(112)	0	120,280	126,552
Shareholders' Equity	187,788	178,820	81,519	66,031	66,413	55,096	(77,618)	(77,647)	258,102	222,300
Total Shareholders' Equity and Net debt	187,933	189,600	170,918	153,062	97,261	83,837	(77,730)	(77,647)	378,382	348,852
Net non-current assets (2)	128,252	130,336	88,906	86,970	47,688	41,397	(75,485)	(75,506)	189,361	183,197
Net working capital	59,681	59,264	82,012	66,092	49,573	42,440	(2,245)	(2,141)	189,021	165,655
Total net capital employed	187,933	189,600	170,918	153,062	97,261	83,837	(77,730)	(77,647)	378,382	348,852
(2) The net non-current assets of the Outdoor Power Equipment area includes the amount of Equity investments for 76,074 thousand Euro										
OTHER STATISTICS	30.09.2021	31.12.2020	30.09.2021	31.12.2020	30.09.2021	31.12.2020	30.09.2021	31.12.2020	30.09.2021	31.12.2020
Number of employees at period end	762	738	818	777	620	613	8	8	2,208	2,136
OTHER INFORMATIONS	30.09.2021	30.09.2020	30.09.2021	30.09.2020	30.09.2021	30.09.2020	30.09.2021	30.09.2020	30.09.2021	30.09.2020
Amortization, depreciation and impairment losses	6,073	5,742	5,622	5,989	5,992	5,093			17,687	16,824
Investment in property, plant and equipment and in intangible assets	2,899	3,457	3,036	2,259	6,345	6,446			12,280	12,162

9M 2021 - Consolidated income statement

Year 2020	€/000	Q3 2021	Q3 2020	9 M 2021	9M 2020
469,778	Revenues from sales	131,274	112,397	464,238	359,893
4,152	Other operating incomes	1,525	1,082	3,676	2,178
9,996	Change in inventories	13,741	533	18,210	(5,246)
(258,006)	Raw materials, consumables and goods	(81,668)	(60,098)	(261,866)	(186,605)
(84,588)	Personnel expenses	(22,371)	(19,851)	(72,690)	(61,206)
(85,698)	Other operating costs and provisions	(26,605)	(20,211)	(81,833)	(62,198)
(22,692)	Amortization, depreciation and impairment losses	(6,028)	(5,673)	(17,687)	(16,824)
32,942	Operating result	9,868	8,179	52,048	29,992
727	Financial income	74	63	440	224
(5,164)	Financial expenses	(801)	(1,036)	(3,682)	(3,565)
(3,547)	Exchange gains and losses	(697)	(997)	1,032	(3,226)
(2,144)	Income from/(expenses on) equity investment	-	123	-	(1,390)
22,814	Profit before taxes	8,444	6,332	49,838	22,035
(3,202)	Income taxes	(2,312)	(1,485)	(12,098)	(6,276)
19,612	Net profit (A)	6,132	4,847	37,740	15,759
(312)	(Profit)/loss attributable to non controlling interests	(63)	(88)	(540)	(183)
19,300	Net profit attributable to the Group	6,069	4,759	37,200	15,576
0.118	Basic earnings per share	0.037	0.029	0.227	0.095
0.118	Diluted earnings per share	0.037	0.029	0.227	0.095

9M 2021 - Consolidated balance sheet - Assets

31.12.2020	€/000	30.09.2021	30.09.2020
Non-current assets			
76,409	Property, plant and equipment	77,486	75,459
23,069	Intangible assets	21,919	20,947
27,925	Rights of use	29,781	29,551
67,464	Goodwill	68,523	61,061
8	Equity investments in other companies	8	8
-	Equity investments in associates	-	2,971
9,063	Deferred tax assets	9,987	8,310
808	Other financial assets	994	1,930
57	Other assets	58	57
204,803	Total non-current assets	208,756	200,294
Current assets			
163,602	Inventories	184,530	148,143
111,082	Trade and other receivables	128,043	112,949
7,516	Current tax receivables	7,212	5,164
229	Other financial assets	55	186
506	Derivative financial instruments	788	498
99,287	Cash and cash equivalents	87,183	102,015
382,222	Total current assets	407,811	368,955
587,025	TOTAL ASSETS	616,567	569,249

9M 2021 - Consolidated balance sheet - Liabilities

31.12.2020	€/000	30.09.2021	30.09.2020
Shareholders' Equity			
220,137	Shareholders' Equity of the Group	255,409	217,005
2,163	Non-controlling interests	2,693	2,005
222,300	Total Shareholders' Equity	258,102	219,010
Non-current liabilities			
135,456	Loans and borrowings due to banks and other lenders	111,171	134,596
24,058	Liabilities for leasing	25,806	25,396
6,465	Deferred tax liabilities	6,423	7,988
7,608	Employee benefits	7,454	7,873
2,382	Provisions for risks and charges	2,487	2,343
4,343	Other non-current liabilities	2,036	3,976
180,312	Total non-current liabilities	155,377	182,172
Current liabilities			
110,554	Trade and other payables	120,914	86,872
4,764	Current tax liabilities	8,209	5,346
62,032	Loans and borrowings due to banks and other lenders	66,795	68,709
4,816	Liabilities for leasing	5,028	4,947
1,020	Derivative financial instruments	500	887
1,227	Provisions for risks and charges	1,642	1,306
184,413	Total current liabilities	203,088	168,067
587,025	TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES	616,567	569,249

Synthesis of results

€m	2011	2011 PF	2012	2013	2014	2015	2016	2017	2017 PF	2018	2019 no IFRS 16	2019	2020
Sales	204.4	357.0	354.8	355.0	354.8	381.6	391.9	422.2	461.8	452.8	434.0	434.0	469.8
EBITDA adj	19.6	37.8	31.7	34.2	33.1	37.5	40.5	45.6	52.5	50.8	40.9	46.9	56.3
margin	9.6%	10.6%	8.9%	9.6%	9.3%	9.8%	10.3%	10.8%	11.4%	11.2%	9.4%	10.8%	12.0%
EBITDA	17.5	35.8	28.8	34.2	31.5	35.8	39.5	43.9	50.1	49.4	40.1	46.1	55.6
margin	8.6%	10.0%	8.1%	9.6%	8.9%	9.4%	10.1%	10.4%	10.8%	10.9%	9.2%	10.6%	11.8%
EBIT	10.4	23.7	16.6	22.4	20.0	23.3	21.9	30.0	35.8	34.0	21.5	22.0	32.9
margin	5.1%	6.6%	4.7%	6.3%	5.6%	6.1%	5.6%	7.1%	7.8%	7.5%	5.0%	5.1%	7.0%
Net profit	5.8	13.0	8.6	10.5	10.2	9.0	17.7	16.4	20.6	25.6	13.4	13.1	19.6
Margin	2.8%	3.6%	2.4%	3.0%	2.9%	2.4%	4.5%	3.9%	4.5%	5.7%	3.1%	3.0%	4.2%
FCF from operations *	12.9	25.0	20.8	22.4	21.7	21.5	35.3	30.4	34.9	41.1	32.1	37.2	42.3
Net Equity	140.1	140.1	145.0	150.8	160.1	168.5	181.7	187.5	187.5	205.8	212.2	211.5	222.3
Net fin. debt	97.3	97.3	99.9	76.4	79.0	99.4	80.1	125.3	125.3	117.4	116.6	146.9	126.6
Debt/Equity	0.7	0.7	0.7	0.5	0.5	0.6	0.4	0.7	0.7	0.6	0.5	0.7	0.6
Debt/EBITDA adj	5.0	2.6	3.1	2.2	2.4	2.7	2.0	2.7	2.4	2.3	2.8	3.1	2.2

* Calculated by adding the items "Net profit" plus "Amortization, depreciation and impairment losses"

2011: Acquisition of Epicenter (Ukraine), Tecomet, Comet, Sabart and Raico **2012:** Start-up of Emak do Brazil, acquisition of Valley in USA **2014:** Acquisition of Speed Industrie Sarl (Marocco), S.I.Agro Mexico, Geoline Electronic, Master Fluid, Speed South America (Chile) **2015:** Acquisition of Lemasa (Brazil) **2016:** Acquisition of 30% of Cifarelli S.p.A. **2017:** Acquisition of Lavorwash Group **2018:** Sale of Raico; acquisition of Spraycom **2019:** acquisition of 30% of Agres (Brazil) **2020:** acquisition of 51% of Markusson (Sweden); increase in Agres to 91%.

Aimone Burani, the executive responsible for the preparation of the corporate accounting documents, declares and certifies in accordance with article 154 bis, paragraph 2, of the Consolidated Finance Act, that the financial statements contained in this presentation correspond to the underlying accounting documents, records and accounting entries.



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Speakers

Mr. Fausto Bellamico – Chairman and CEO
Mr. Aimone Burani – Deputy Chairman and CFO
Mr. Andrea La Fata – Investor Relator
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