



Press release

### **Board of Directors of Emak S.p.A.**

### Approved consolidated results for the first half 2023

The CEO Luigi Bartoli commented: "Despite a global scenario characterized by turbulence linked to the geopolitical crisis and the acceleration of inflation, the results for the first half of the year confirm the solidity of the Group. Sales performance was in line with the market trend, we achieved important results in terms of margins and, starting from the second quarter, improvement in working capital management. The challenging environment will persist for the rest of the year, but the medium-long term fundamentals of our business remain unchanged: we remain confident and focused on creating sustainable value for all our stakeholders."

Revenues from sales: € 331.2 million compared to € 368.2 million in the first half 2022.

**EBITDA** *adjusted*: € 49.4 million compared to € 54 million in the first half 2022.

**EBIT:** € 34.8 million compared to € 41.2 million in the first half 2022.

Consolidated net income: € 22.1 million compared to € 31.7 million in the first half 2022.

Net negative financial position: € 213 million (€ 169.5 million net of IFRS16 effect) compared to € 192.8 million at 30 June 2022 and € 177.3 million at 31 December 2022.

Bagnolo in Piano (RE), 9 August 2023 – The Board of Directors of **Emak S.p.A.** approved the consolidated results of the Group for the first half 2023.

Emak Group achieved **consolidated revenues** of € **331.2 million**, compared to € 368.2 million of last year, a decrease of 10.1%. This decrease is due to an organic decline in sales for 15.7%, partially offset by the positive effects of the change in the scope of consolidation for 5.6%. The economic dynamics linked to inflation and the increase in interest rates and the progressive change in consumption patterns connected to the disappearance of the restrictions linked to the pandemic have in fact conditioned the sales trend.

**EBITDA** *adjusted* of the period reached € 49.4 million (14.9% of sales), compared to € 54 million (14.7% of sales) in the same period 2022. The result benefited from the change in the scope of consolidation for € 3 million and the full implementation of the sales price increase, while it was affected by the decrease in sales volumes and the increase in some commercial costs partly offset by a generalized decrease in tariffs and overall transport costs.

**EBIT** was € 34.8 million (10.5% of sales), compared to € 41.2 million (11.2% of sales) of the same period of last year.

**Consolidated net income** of the first half was € 22.1 million compared to € 31.7 million in 2022. The result was affected by the higher financial expenses due to the increase in market interest rates, the higher level of gross debt and the negative impact deriving from the adjustment of payables for Put & Call.

Cash flow from operations was € 36.1 million, compared to € 44.5 million generated in the first half 2022.

**Investments in tangible and intangible assets** made during the first half amounted to overall € 10.8 million compared to € 8.6 million in the same period of last year.





Consolidated net equity at 30 June 2023 was € 287 million compared to € 277 million at 31 December 2022.

Net negative financial position stood at € 213 million compared to € 192.8 million at 30 June 2022 and € 177.3 million at 31 December 2022. 2023 figure includes € 43.6 million deriving from the application of the IFRS 16 (€ 38.4 million in June 2022 and € 38 million in December 2022) and € 8 million of financial debts for the purchase of the remaining minority shareholdings (€ 11 million in June 2022 and € 13.2 million in December 2022). The acquisition of Bestway resulted in a higher debt of € 20.3 million relating to the purchase price and € 3.9 million linked to the accounting of the related lease payments in accordance with the IFRS 16 accounting standard.

#### **Business outlook**

The sales results reported by the Group in the first half are in line with the market trend. In a very difficult market scenario, activities focused on operating efficiency, which made it possible to maintain margins at significant levels and to achieve the first improvement results in the management of working capital, the full achievement of which is expected in the coming months.

The economic framework is still characterized by strong uncertainty, despite the expectations for the second half of the year are for a recovery in sales, even if not enough to make up for the accumulated delay compared to last year. The priorities for the Group continue to be the strengthening of its position on the market, cost efficiency, flexibility of the structure and the improvement of cash generation through careful management of invested capital.

The highlights from the consolidated accounts of the Group at 30 June 2023 are attached to the present press release.

### Alternative performance indicators

The criteria used to construct the main performance indicators that management deems useful for monitoring the Group's performance are provided below.

- EBITDA Adjusted (before non-ordinary expenses and revenues): is obtained by deducting at EBITDA the impact of charges and income for litigation and grants relating to non-core management, expenses related to M&A transaction, and costs for staff reorganization and restructuring.
- EBITDA: defined as profit/(loss) for the period gross of depreciation of tangible and intangible fixed assets and rights of use, write-downs of fixed assets, goodwill and equity investments, Income from/(expenses on) equity investment, income and financial charges, foreign exchange gains and charges and income taxes.
- FREE CASH FLOW FROM OPERATIONS: calculated by adding the items "Net profit" plus "Amortization, depreciation and impairment losses".
- NET WORKING CAPITAL: include items "Trade receivables", "Inventories", current non financial "other receivables" net of "Trade payables" and current non financial "other payables".
- NET FINANCIAL POSITION: this indicator is calculated by adding to the scheme envisaged by the "Call for attention no. 5/21" of 29 April 2021 issued by Consob, which refers to ESMA guidelines 32-382-1138 of 4 March 2021, the non-current financial receivables.

Roberto Bertuzzi, manager responsible for the preparation of the corporate accounting documents, declares and certifies in accordance with article 154 bis, paragraph 2, of the Consolidated Finance Act, that the financial statements contained in the present press release correspond to the underlying accounting documents, records and accounting entries.

Pursuant to the law, the half year report at 30 June 2023 and this press release are available to the public at the Company's registered office, on the company website www.emakgroup.it, in the "Investor Relations" section and on the storage mechanism eMarket Storage (<a href="https://www.emarketstorage.com">www.emarketstorage.com</a>

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Emak Group develops, produces and distributes a wide range of products in three business areas: (i) outdoor power equipment, which includes products for gardening, forestry and agriculture such as trimmers, lawn mowers, garden tractors, chain saws, tillers, rotary tiller; (ii) pumps and high pressure water jetting including products (a) for agriculture as centrifugal and diaphragm pumps for spraying and weeding; (b) for industry, including industrial pumps, high and high pressure systems and urban cleaning equipment; (c)for cleaning, as professional and semiprofessional high pressure washers, floor scrubbers and vacuum cleaners; (iii) components and accessories for the abovementioned sectors, the most representative of which are line and heads for trimmers, accessories for chain saws (i.e. sharpeners), guns, nozzles and valves for high pressure washers and agricultural applications, precision farming (sensors and computers).





# Highlights of the consolidated financial statement broken down by operating segment

|  | OUTDOOR<br>EQUIPI |               | PUMPS A<br>PRESSURI<br>JETT | E WATER        | COMPONE        |               | Other not a<br>Nett |            | Consoli    | idated     |
|--|-------------------|---------------|-----------------------------|----------------|----------------|---------------|---------------------|------------|------------|------------|
| €/000  | 30.06.2023        | 30.06.2022    | 30.06.2023                  | 30.06.2022     | 30.06.2023     | 30.06.2022    | 30.06.2023          | 30.06.2022 | 30.06.2023 | 30.06.2022 |
| Sales to third parties   | 106,638           | 136,458       | 139,846                     | 139,218        | 84,672         | 92,529        |                     |            | 331,156    | 368,205    |
| Intersegment sales   | 227               | 221           | 1,921                       | 1,836          | 4,431          | 6,042         | (6,579)             | (8,099)    |            |            |
| Revenues from sales  | 106,865           | 136,679       | 141,767                     | 141,054        | 89,103         | 98,571        | (6,579)             | (8,099)    | 331,156    | 368,205    |
| Ebitda (*)   | 12,476            | 13,098        | 21,857                      | 23,014         | 15,698         | 19,480        | (1,189)             | (1,629)    | 48,842     | 53,963     |
| Ebitda/Total Revenues %  | 11.7%             | 9.6%          | 15.4%                       | 16.3%          | 17.6%          | 19.8%         |                     |            | 14.7%      | 14.7%      |
| Ebitda before non ordinary expenses (*)                              | 12,476            | 13,098        | 22,315                      | 23,014         | 15,807         | 19,562        | (1,189)             | (1,629)    | 49,409     | 54,045     |
| Ebitda before non ordinary expenses/Total Revenues %                 | 11.7%             | 9.6%          | 15.7%                       | 16.3%          | 17.7%          | 19.8%         |                     |            | 14.9%      | 14.7%      |
| Operating result   | 8,649             | 8,970         | 16,582                      | 18,852         | 10,784         | 15,035        | (1,189)             | (1,629)    | 34,826     | 41,228     |
| Operating result/Total Revenues %                                    | 8.1%              | 6.6%          | 11.7%                       | 13.4%          | 12.1%          | 15.3%         | ,                   |            | 10.5%      | 11.2%      |
| Net financial expenses (1)   |                   |               |                             |                |                |               |                     |            | (5,129)    | 1,558      |
| Profit befor taxes   |                   |               |                             |                |                |               |                     |            | 29,697     | 42,786     |
| Income taxes   |                   |               |                             |                |                |               |                     |            | (7,639)    | (11,040)   |
| Net profit   |                   |               |                             |                |                |               |                     |            | 22,058     | 31,746     |
| Net profit/Total Revenues%   |                   |               |                             |                |                |               |                     |            | 6.7%       | 8.6%       |
| (1) Net financial expenses includes the amount of Financi            | al income and     | expenses, Ex  | change gains                | and losses an  | d the amount   | of the Income | from equity in      | nvestment  |            |            |
| STATEMENT OF FINANCIAL POSITION                                      | 30.06.2023        | 31.12.2022    | 30.06.2023                  | 31.12.2022     | 30.06.2023     | 31.12.2022    | 30.06.2023          | 31.12.2022 | 30.06.2023 | 31.12.2022 |
| Net debt (*)   | 19,449            | 21,295        | 137,340                     | 108,992        | 56,260         | 47,018        | 0                   | 0          | 213,049    | 177,305    |
| Shareholders' Equity   | 190,042           | 184,363       | 101,171                     | 98,689         | 74,101         | 72,228        | (78,335)            | (78,293)   | 286,979    | 276,987    |
| Total Shareholders' Equity and Net debt                              | 209,491           | 205,658       | 238,511                     | 207,681        | 130,361        | 119,246       | (78,335)            | (78,293)   | 500,028    | 454,292    |
| Net non-current assets (2) (*)                                       | 122,529           | 122,922       | 116,484                     | 101,679        | 58,243         | 57,242        | (75,212)            | (75,238)   | 222,044    | 206,605    |
| Net working capital (*)  | 86,962            | 82,736        | 122,027                     | 106,002        | 72,118         | 62,004        | (3,123)             | (3,055)    | 277,984    | 247,687    |
| Total net capital employed (*)                                       | 209,491           | 205,658       | 238,511                     | 207,681        | 130,361        | 119,246       | (78,335)            | (78,293)   | 500,028    | 454,292    |
| (2) The net non-current assets of the Outdoor Power Equi             | pment area inc    | ludes the amo | ount of Equity i            | investments fo | r 76,074 thous | sand Euro     |                     |            |            |            |
| OTHER STATISTICS   | 30.06.2023        | 31.12.2022    | 30.06.2023                  | 31.12.2022     | 30.06.2023     | 31.12.2022    | 30.06.2023          | 31.12.2022 | 30.06.2023 | 31.12.2022 |
| Number of employees at period end                                    | 736               | 747           | 975                         | 873            | 682            | 655           | 9                   | 9          | 2,402      | 2,284      |
| OTHER INFORMATIONS   | 30.06.2023        | 30.06.2022    | 30.06.2023                  | 30.06.2022     | 30.06.2023     | 30.06.2022    | 30.06.2023          | 30.06.2022 | 30.06.2023 | 30.06.2022 |
| Amortization, depreciation and impairment losses                     | 3,827             | 4,128         | 5,275                       | 4,162          | 4,914          | 4,445         |                     |            | 14,016     | 12,735     |
| Investment in property, plant and equipment and in intangible assets | 2,714             | 1,895         | 4,181                       | 2,611          | 3,891          | 4,065         |                     |            | 10,786     | 8,571      |

<sup>(\*)</sup> See section "Definitions of alternative performance indicators"





## Emak Group – Consolidated income statement and comprehensive income statement

#### Thousand of Euro

| Year 2022 | CONSOLIDATED INCOME STATEMENT                           | Notes | 1H 2023   | of which to related parties | 1H 2022   | of which to related parties |
|-----------|---|-------|-----------|-----------------------------|-----------|-----------------------------|
| 605.723   | Revenues from sales                                     | 9     | 331,156   | 634                         | 368.205   | 704                         |
| 4,753     | Other operating incomes                                 | 9     | 2,475     | -                           | 1,837     | 2                           |
| 12,790    | Change in inventories                                   |       | (7,419)   |                             | 10,328    |                             |
| (331,528) | Raw materials, consumables and goods                    | 10    | (169,554) | (1,254)                     | (207,287) | (1,464)                     |
| (99,519)  | Personnel expenses                                      | 11    | (53,594)  | ,                           | (53,612)  | , ,                         |
| (116,140) | Other operating costs and provisions                    | 12    | (54,222)  | (279)                       | (65,508)  | (215)                       |
| (29,324)  | Amortization, depreciation and impairment losses        | 13    | (14,016)  | (926)                       | (12,735)  | (860)                       |
| 46,755    | Operating result  |       | 34,826    |                             | 41,228    |                             |
| 4,007     | Financial income  | 14    | 1,919     | -                           | 1,845     | 1                           |
| (8,560)   | Financial expenses                                      | 14    | (8,265)   | 189                         | (2,534)   | 176                         |
| 1,895     | Exchange gains and losses                               | 14    | 1,231     |                             | 2,247     |                             |
| -         | Income from/(expenses on) equity investment             | 14    | (14)      |                             | -         |                             |
| 44,097    | Profit before taxes                                     |       | 29,697    |                             | 42,786    |                             |
| (12,932)  | Income taxes  | 15    | (7,639)   |                             | (11,040)  |                             |
| 31,165    | Net profit (A)  |       | 22,058    |                             | 31,746    |                             |
| (897)     | (Profit)/loss attributable to non controlling interests |       | (533)     |                             | (523)     |                             |
| 30,268    | Net profit attributable to the Group                    |       | 21,525    |                             | 31,223    |                             |
| 0.185     | Basic earnings per share                                | 16    | 0.132     |                             | 0.191     |                             |
| 0.185     | Diluted earnings per share                              | 16    | 0.132     |                             | 0.191     |                             |

| Year 2022 | CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME                            | Notes 1H 2023 | 1H 2022 |
|-----------|---|---------------|---------|
| 04.405    | Net one St (A)  | 00.050        | 04.740  |
| 31,165    | Net profit (A)  | 22,058        | 31,746  |
| 2,141     | Profits/(losses) deriving from the conversion of foreign company accounts       | (1,215)       | 8,702   |
| 741       | Actuarial profits/(losses) deriving from defined benefit plans                  | -             | -       |
| (206)     | Income taxes on OCI   | -             | -       |
| 2,676     | Total other components to be included in the comprehensive income statement (B) | (1,215)       | 8,702   |
| 33,841    | Total comprehensive income for the period (A)+(B)                               | 20,843        | 40,448  |
| (949)     | Comprehensive net profit attributable to non controlling interests (C)          | (561)         | (701)   |
| 32,892    | Comprehensive net profit attributable to the Group (A)+(B)+(C)                  | 20,282        | 39,747  |





# Emak Group – Consolidated statement of financial position

### Thousand of Euro

| 31.12.2022 | ASSETS                                | Notes | 30.06.2023 | of which to<br>related parties | 30.06.2022 | of which to<br>related parties |
|------------|---------------------------------------|-------|------------|--------------------------------|------------|--------------------------------|
|            | Non-current assets                    |       |            |                                |            |                                |
| 82,524     | Property, plant and equipment         | 17    | 84,670     |                                | 79,873     |                                |
| 24,482     | Intangible assets                     | 18    | 29,644     |                                | 24,291     |                                |
| 36,461     | Rights of use                         | 19    | 41,749     | 13,872                         | 36,797     | 14,504                         |
| 71,216     | Goodwill                              | 20    | 72,835     | 9,914                          | 74,094     | 12,920                         |
| 8          | Equity investments in other companies | 21    | 8          |                                | 8          |                                |
| -          | Equity investments in associates      | 21    | 786        |                                | -          |                                |
| 10,395     | Deferred tax assets                   | 30    | 10,547     |                                | 9,612      |                                |
| 1,151      | Other financial assets                | 22    | 1,235      | 74                             | 1,061      | 111                            |
| 60         | Other assets                          | 24    | 95         |                                | 61         |                                |
| 226,297    | Total non-current assets              |       | 241,569    | 23,860                         | 225,797    | 27,535                         |
|            | Current assets                        |       |            |                                |            |                                |
| 233,970    | Inventories                           | 25    | 227,851    |                                | 232,936    |                                |
| 119,661    | Trade and other receivables           | 24    | 155,352    | 988                            | 177,415    | 1,216                          |
| 9,967      | Current tax receivables               | 30    | 8,104      |                                | 8,295      |                                |
| 38         | Other financial assets                | 22    | 74         | 74                             | 123        | 74                             |
| 2,707      | Derivative financial instruments      | 23    | 2,073      |                                | 1,592      |                                |
| 86,477     | Cash and cash equivalents             |       | 47,947     |                                | 60,954     |                                |
| 452,820    | Total current assets                  |       | 441,401    | 1,062                          | 481,315    | 1,290                          |
| 679,117    | TOTAL ASSETS                          |       | 682,970    | 24,922                         | 707,112    | 28,825                         |

| 31.12.2022 | SHAREHOLDERS' EQUITY AND LIABILITIES                 | Notes | 30.06.2023 | of which to related parties | 30.06.2022 | of which to related parties |
|------------|--|-------|------------|-----------------------------|------------|-----------------------------|
|            | Shareholders' Equity                                 |       |            |                             |            |                             |
| 273,003    | Shareholders' Equity of the Group                    | 26    | 282,789    |                             | 280,665    |                             |
| 3,984      | Non-controlling interests                            |       | 4,190      |                             | 3,343      |                             |
| 276,987    | Total Shareholders' Equity                           |       | 286,979    |                             | 284,008    |                             |
|            | Non-current liabilities                              |       |            |                             |            |                             |
| 152,346    | Loans and borrowings due to banks and others lenders | 28    | 150,846    |                             | 127,222    |                             |
| 31,682     | Liabilities for leasing                              | 29    | 36,207     | 12,724                      | 32,193     | 13,427                      |
| 7,962      | Deferred tax liabilities                             | 30    | 7,814      |                             | 7,808      |                             |
| 6,291      | Employee benefits                                    | 31    | 6,151      |                             | 7,521      |                             |
| 2,778      | Provisions for risks and charges                     | 32    | 2,907      |                             | 2,616      |                             |
| 1,510      | Other liabilities                                    | 33    | 1,418      |                             | 1,557      |                             |
| 202,569    | Total non-current liabilities                        |       | 205,343    | 12,724                      | 178,917    | 13,427                      |
|            | Current liabilities                                  |       |            |                             |            |                             |
| 109,344    | Trade and other payables                             | 27    | 106,222    | 3,737                       | 138,043    | 8,704                       |
| 4,984      | Current tax liabilities                              | 30    | 5,372      |                             | 7,400      |                             |
| 76,594     | Loans and borrowings due to banks and others lenders | 28    | 68,890     |                             | 90,419     |                             |
| 6,357      | Liabilities for leasing                              | 29    | 7,386      | 1,781                       | 6,163      | 1,625                       |
| 699        | Derivative financial instruments                     | 23    | 1,049      |                             | 506        |                             |
| 1,583      | Provisions for risks and charges                     | 32    | 1,729      |                             | 1,656      |                             |
| 199,561    | Total current liabilities                            |       | 190,648    | 5,518                       | 244,187    | 10,329                      |
| 679,117    | TOTAL SHAREHOLDERS' EQUITY AND LIABILITIES           |       | 682,970    | 18,242                      | 707,112    | 23,756                      |





## Emak Group - Consolidated net financial position

| (€/000)   | 30.06.2023 | 31.12.2022 | 30.06.2022 |
|---|------------|------------|------------|
| A. Cash   | 47,947     | 86,477     | 60,954     |
| B. Cash equivalents                               | -          | -          | -          |
| C. Other current financial assets                 | 2,147      | 2,745      | 1,715      |
| D. Liquidity funds (A+B+C)                        | 50,094     | 89,222     | 62,669     |
| E. Current financial debt                         | (17,116)   | (22,956)   | (35,175)   |
| F. Current portion of non-current financial debt  | (60,209)   | (60,694)   | (61,913)   |
| G. Current financial indebtedness (E + F)         | (77,325)   | (83,650)   | (97,088)   |
| H. Net current financial indebtedness (G - D)     | (27,231)   | 5,572      | (34,419)   |
| I. Non-current financial debt                     | (187,053)  | (184,028)  | (159,415)  |
| J. Debt instruments                               | -          | -          | -          |
| K. Non-current trade and other payables           | -          | -          | -          |
| L. Non-current financial indebtedness (I + J + K) | (187,053)  | (184,028)  | (159,415)  |
| M. Total financial indebtedness (H + L) (ESMA)    | (214,284)  | (178,456)  | (193,834)  |
| N. Non current financial receivables              | 1,235      | 1,151      | 1,061      |
| O. Net financial position (M-N)                   | (213,049)  | (177,305)  | (192,773)  |
|   |            |            |            |
| Effect IFRS 16                                    | 43,593     | 38,039     | 38,356     |
| Net financial position without effect IFRS 16     | (169,456)  | (139,266)  | (154,417)  |





## **Emak Group – Consolidated cash flow statement**

| 31.12.2022 | (€/000)   | Notes | 30.06.2023 | 30.06.2022  |
|------------|---|-------|------------|-------------|
|            | Cash flow from operations   |       |            |             |
| 21 165     | Net profit for the period   |       | 22,058     | 31,746      |
|            | Amortization, depreciation and impairment losses  | 13    | 14,016     | 12,735      |
| 119        | Financial expenses from discounting of debts and other income/expenses from non-monetary transactions               | 14    | 30         | 80          |
| -          | Income from/(expenses on) equity investment   | 14    | 14         | -           |
| 1,864      | Financial (income)/ Expenses from adjustment of estimated liabilities for outstanding commitment associates' shares | 14    | 526        | (299)       |
| (69)       | Capital (gains)/losses on disposal of property, plant and equipment   |       | (126)      | (37)        |
|            | Decreases/(increases) in trade and other receivables  |       | (28,398)   | (43,975)    |
|            | Decreases/(increases) in inventories  |       | 19,682     | (10,403)    |
| (43,128)   | (Decreases)/increases in trade and other payables   |       | (7,682)    | (12,531)    |
| (1,209)    | Change in employee benefits   |       | (140)      | 22          |
| (142)      | (Decreases)/increases in provisions for risks and charges   |       | 255        | (230)       |
| (2,317)    | Change in derivative financial instruments  |       | 963        | (1,395)     |
| 13,667     | Cash flow from operations   |       | 21,198     | (24,287)    |
|            | Cash flow from investing activities   |       |            |             |
| (21,350)   | Change in property, plant and equipment and intangible assets   |       | (10,786)   | (8,387)     |
| (90)       | (Increases) and decreases in securities and financial assets  |       | (900)      | (97)        |
| 69         | Proceeds from disposal of property, plant and equipment and other changes   |       | 126        | 37          |
| (3,360)    | Change in scope of consolidation  | 5     | (20,304)   | -           |
| (24,731)   | Cash flow from investing activities   |       | (31,864)   | (8,447)     |
|            |   |       |            |             |
|            | Cash flow from financing activities   |       |            |             |
| (269)      | Other changes in equity   |       | (223)      | -           |
| 39,642     | Change in short and long-term loans and borrowings  |       | (11,186)   | 23,506      |
| (6,427)    | Liabilities for leasing refund  |       | (3,806)    | (2,910)     |
| (12,425)   | Dividends paid  |       | (10,628)   | (12,373)    |
| 20,521     | Cash flow from financing activities   |       | (25,843)   | 8,223       |
| 9.457      | Total cash flow from operations, investing and financing activities   |       | (36,509)   | (24,511)    |
|            |   |       | (,)        | (= :,= : -) |
| (2,937)    | Effect of changes from exchange rates and translation reserve   |       | (3,215)    | (922)       |
| 6,520      | INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS  |       | (39,724)   | (25,433)    |
| 76 920     | ODENING CASH AND CASH FOLINAL ENTS  |       | 83,349     | 76,829      |
| -          | OPENING CASH AND CASH EQUIVALENTS  CLOSING CASH AND CASH EQUIVALENTS  |       | 43,625     | 51,396      |
|            |   |       |            |             |
|            | ADDITIONAL INFORMATION ON THE CASH FLOW STATEMENT   |       |            |             |
| 31.12.2022 |   |       | 30.06.2023 | 30.06.2022  |
|            | RECONCILIATION OF CASH AND CASH EQUIVALENTS   |       |            |             |
|            | Opening cash and cash equivalents, detailed as follows:   |       | 83,349     | 76,829      |
| •          | Cash and cash equivalents   |       | 86,477     | 79,645      |
| (2,816)    | Overdrafts  |       | (3,128)    | (2,816)     |
| 83,349     | Closing cash and cash equivalents, detailed as follows:   |       | 43,625     | 51,396      |
| 86,477     | Cash and cash equivalents   |       | 47,947     | 60,954      |
| (3,128)    | Overdrafts  |       | (4,322)    | (9,558)     |
|            | Other information:  |       |            |             |
|            | Change in related party receivables and service transactions  |       | 91         | (150)       |
|            | Change in related party payables and service transactions   |       | 2,504      | 4,192       |
|            | Change in related party financial assets  |       | -          | -           |
| (2,002)    | Related party liabilities for leasing refund  |       | (1,068)    | (819)       |